

#### **Position Description**

Position title: Operations Manager

Location: Cara Head Office or as required
Reports to: General Manager - Operations
Directly manages: Quality Service Managers (QSM)

Other Key Relationships: Team members from Executive, Customer Safeguarding, HR,

Training, Recruitment, Cara Connect, Rostering and Finance.

### **Purpose**

The Operations Manager creates and maintains an environment that enables quality service delivery and customer safety, wellbeing and achievement of goals.

## **Primary Responsibilities**

## **Inspires Quality Customer Service**

- Monitors that customer outcomes are achieved
- Monitors customer satisfaction and feedback, resolving complex and high risk issues and complaints
- Monitors and reviews processes that keep customers safe
- Ensures person centred practice, active support and ordinary life principles are consistently applied

## Manages and Develops People

- Oversees staff recruitment and retention
- Provides clear direction and role expectations to Quality Service Managers
- Coaches and mentors Quality Service Managers
- Manages staff misconduct
- Ensures good performance is acknowledged
- Supports Quality Service Managers to create high performing teams

#### **Engages Others**

- Builds strong relationships with key networks and stakeholders
- Actively seeks opportunities to collaborate to improve outcomes
- Ensures equal and fair treatment and opportunity for all
- Plans and undertakes complex negotiations

#### **Applies a Business Mindset**

- Translates Cara's strategic vision and goals into work practices, ensuring service plans contribute to achievement of organisational goals
- Monitors and analyses services' financial performance
- Oversees risk management and compliance to ensure quality and safe services
- Actively promotes Cara's brand and services
- Plans and leads service improvement across multiple service teams

## Exemplifies Personal Drive, Integrity and Cara's Values

- Monitors own and others work practices and behaviour to ensure alignment with Cara's values
- Balances risk and opportunity when making decisions
- Role models feedback, reflection and self-development



## **Qualifications and Experience**

#### Essential

## **Experience**

- Developed experience working in human services or health service environments that require a high degree of problem solving and professional collaboration
- Demonstrated experience in assessing and mitigating risk
- Significant experience leading teams in the achievement of customer outcomes.
- Experience leading quality service improvement and delivery
- Demonstrated ability to coach others
- Sound financial and business acumen
- Demonstrated skills and capability in using IT systems to analyse and report data

#### **Qualifications**

- Degree qualification in Disability, Health, Human Services, Allied Health discipline or a related field (Waived for applicants under the 2020 transition program).

## • Desirable (but not essential)

#### **Experience**

- Experience leading virtual teams located in varying geographic areas.
- Significant experience and/or knowledge of Social Justice issues.
- Understanding of the NDIS and Quality and Safeguarding

#### **Qualifications**

- Qualifications relating to business, management or leadership

## **Essential conditions**

- Satisfactory screening relevant to the contemporary needs of the organisation and the role (e.g. NDIS, DHS, DCP)
- Current Driver's Licence;
- Theory and competency based training as deemed required is completed and maintained
- Some out of ordinary office-hours work (including Emergency Response), occasional intra and interstate travel is required.



Inspires Quality Customer Service	<ul> <li>Service and customer documents are in place and current</li> <li>All services comply with customer and organisational contract requirements and customer preferences</li> <li>Supports QSMs with complex funding changes needed to meet changing customer goals and support requirements</li> <li>Feedback and complaints documented, actioned and resolved</li> <li>Customers are safe and free from abuse and neglect</li> <li>Contemporary attitudes and approaches to disability, including person centred practice, active support and ordinary life principles are practiced</li> <li>Customer confidentiality is maintained</li> <li>Successful customer entry and exit</li> <li>New services are set up</li> </ul>
Manages and Develops People	<ul> <li>Analysis of staff recruitment, retention, trends and gaps is regularly carried out and corrective action implemented in collaboration with other departments</li> <li>Operational outcomes and service delivery are aligned with Cara's strategy</li> <li>QSMs clearly understand their roles and responsibilities</li> <li>Regular supervision and coaching of QSMs occurs</li> <li>PDP's with QSMs conducted as per Cara's policy and procedure</li> <li>Health and Safety, WorkCover and Return to Work processes are addressed timely, effectively and in accordance with organisational procedures</li> <li>Misconduct issues are managed</li> <li>Staff have required clearances, training and capabilities to meet customer needs</li> <li>A collaborative, positive and effective team culture exists in all services</li> <li>Ongoing learning and development is fostered</li> <li>Good performance is recognised and regularly acknowledged</li> <li>Conflict within and across teams is constructively resolved</li> </ul>
Engages Others	<ul> <li>Timely reports are provided in response to scheduled or as required needs</li> <li>Complex customer needs are professionally presented when engaging with external stakeholders such as Local Area Coordinators, SACAT</li> <li>Attendance and contribution at relevant meetings</li> <li>Collaboration with and support of other departments within Cara</li> <li>Timely follow up in relation to requested information or requests</li> <li>Information is shared consistently, transparently and effectively</li> <li>Effective and professional relationships with external stakeholders are maintained</li> </ul>



## Applies a Business Mindset

#### **Strategic Awareness**

Up to date with changes in Cara, broader service environment and sector

#### Planning

- Analyses rostering trends and hotspots
- Collaborates with other departments to plan an develop solutions

#### Finance

- Monitors and analyses services' financial performance
- Develops and implements strategies to optimise utilisation of SIL and STA services.
- Reviews contracts in relation to price of services
- Oversees funding agreements
- Works collaboratively with Finance to ensure that policy and procedures meet service needs.
- Approves invoices according to delegation.

#### Governance

- Incident reports are addressed, actioned and finalised in a timely manner
- Audit, investigation outcomes, action plans and service improvement plans completed in the agreed timeframe in accordance with workplace requirements
- Service and reporting requirements are met (e.g. Contingency plans, evacuation plan, monthly report)
- A healthy and safe workplace is maintained
- Adherence to Equal Opportunity legislation and relevant human resource policies

#### **Brand Promotion**

Analyses data to identify opportunities for growth

## **Innovation and Change**

- Data is regularly gathered and analysed to identify service strengths and areas for improvement
- Strategies to improve efficiency, performance and customer satisfaction are designed and implemented
- Changes across services are effectively implemented

# Exemplifies Personal Drive and Integrity

- Role models the Cara values
- Continuous relevant professional development is undertaken
- Analyses evidence and uses data to make timely independent decisions